1	TRANSCRIPTION OF RECORDED INTERVIEW
2	
3	OF
4	
5	Mary Veliquette
6	
7	September 24, 2012
8	Sacramento, California
9	
10	Investigation of Department of Parks &
11	Recreation - Financial Irregularities
12	
13	Interviewed by: Thomas M. Patton
14	Deputy Attorney General
15	Office of the Attorney
16	General
17	State of California
18	
19	Transcribed by: David Rutt,
20	eScribers, Inc.
21	October 2, 2012
22	New York, New York
23	
2 4	(SA201210710)
25	000
	Page 1

1	MR. PATTON: So you've got my card.
2	This is Thomas M. Patton, Deputy Attorney
3	General. It is 3:51 p.m., Monday, September
4	24, 2012. You've met Mr. Michael Mattson.
5	He's an investigator with the Department of
6	Justice.
7	And you are ma'am, if you would,
8	state your name and spell your last name for
9	the record.
10	MS. VELIQUETTE: Mary Veliquette;
11	it's V, as in Victor, E-L-I-Q-U-E-T-T-E.
12	MR. PATTON: Okay. And you are
13	employed at the Department of Parks, right?
14	MS. VELIQUETTE: Correct.
15	MR. PATTON: And what's your job
16	there?
17	MS. VELIQUETTE: I am a Staff
18	Services Manager 2
19	MR. PATTON: Uh-huh.
20	MS. VELIQUETTE: in Visitor
21	Services in Park Operations.
22	MR. PATTON: So what do you do?
23	You're in charge of Visitor Services?
24	MS. VELIQUETTE: Yeah. It's kind of
25	a weird name because I a lot of the stuff
	Page 2
	i age z

1	that we do is not directly related what we
2	do is we monitor revenue for the Park
3	Operation side
4	MR. PATTON: Um-hum.
5	MS. VELIQUETTE: in terms of, you
6	know, as the report of collections are done,
7	we track that through CALSTARS, through a
8	different system, directly through their
9	the back end, and we provide reports for our
10	managers so that they can see where they are
11	at any given time for the year compared to
12	others.
13	MR. PATTON: What managers?
14	MS. VELIQUETTE: Our field managers
15	mostly.
16	MR. PATTON: The district
17	administrators?
18	MS. VELIQUETTE: Yeah, or any other
19	managers in the department that have an
20	interest in it can see that. And all it is
21	really is it's a different way of looking at
22	the data so that we can, as managers, know
23	what how much money is earned in any given
2 4	month rather than relying on the accounting
25	version which cares more about when it was
	Page 3

1	entered into CALSTARS. We care more about
2	when it was actually earned in the parks so
3	that we know comparatively year to year where
4	we are in relationship to the year before or
5	where we are compared to what we call our
6	goals.
7	MR. PATTON: Um-hum.
8	MS. VELIQUETTE: And that's part of
9	what I do. I also manage the pass program, so
10	any annual passes, discount passes, we manage
11	the policy behind those, and I actually manage
12	the park pass sales office which is on the
13	first floor now; it just came to us in
14	January, in the first floor of the resources
15	building where we actually have people walking
16	in, and we administer the Distinguished
17	Veteran Pass which is a free pass for veterans
18	that meet certain criteria, the Disabled
19	Discount Pass, a Golden Bear Pass which is a
20	limited income pass, and then one more which
21	is for seniors that's in the off season. And
22	then our annual passes, we manage that program
23	as well so
24	MR. PATTON: So explain something to
25	me so I understand the structure of Parks a
	Page 4

1	little bit better. I've talked with a lot of
2	people in Administrative Services
3	MS. VELIQUETTE: Right, um-hum.
4	MR. PATTON: and so I understand
5	that there's a budget office and there's an
6	accounting office.
7	MS. VELIQUETTE: Um-hum.
8	MR. PATTON: And Accounting provides
9	accounting reports to the Controller,
10	basically keeps the checkbook.
11	MS. VELIQUETTE: Right, um-hum.
12	MR. PATTON: And Budget prepares
13	budget proposals and
14	MS. VELIQUETTE: Um-hum.
15	MR. PATTON: communicates with
16	the Department of Finance.
17	MS. VELIQUETTE: Right.
18	MR. PATTON: And they communicate
19	with each other because I think it behooves
20	Budget to have knowledge of what Accounting is
21	reporting.
22	MS. VELIQUETTE: Right.
23	MR. PATTON: Accounting reports into
24	CALSTARS
25	MS. VELIQUETTE: Right.
	Page 5

1	MR. PATTON: the status of the
2	various funds, what the balances are. And you
3	say you are in Visitor Services which also
4	monitors revenues.
5	MS. VELIQUETTE: Right.
6	MR. PATTON: Now but that's not
7	part of Admin Services.
8	MS. VELIQUETTE: No, that's correct.
9	MR. PATTON: What's it part of?
10	MS. VELIQUETTE: It's part of Park
11	Operations.
12	MR. PATTON: Ah.
13	MS. VELIQUETTE: So we are we
14	kind of take the data that's created from what
15	goes into the accounting system, and I what
16	I do, in terms of the budget office, is I try
17	to compare what the budget says we should be
18	doing for that fiscal year. And so we build
19	our goals based upon what that says.
20	And so if you look in the governor's
21	budget, and I don't create any of that, I just
22	look at what they've created and have my
23	programmer set it up, so they'll say that it's
24	eighty million dollars for fee revenue that is
25	set aside, and then the governor's budget as
	Page 6

1	what we should be earning, that's our high
2	optimal goal. So I set up this kind of
3	elaborate system of from the park level,
4	the park unit level all the way up, these
5	goals roll up into that number. And so our
6	managers
7	MR. PATTON: This is your objective
8	of what
9	MS. VELIQUETTE: It's our objective.
10	MR. PATTON: we could attain in
11	revenue.
12	MS. VELIQUETTE: Exactly. Right,
13	right.
14	MR. PATTON: Okay.
15	MS. VELIQUETTE: And so they then
16	monitor, as the ROCs come in, they can see
17	where they are.
18	MR. PATTON: "They", your operation
19	monitors?
20	MS. VELIQUETTE: Our yes, our
21	fields managers can monitor from a district
22	sector or unit level where those unit they
23	are in relation to where they should be for
2 4	that month, given our what we have in our
25	system so
	Page 7

Ī	
1	MR. PATTON: So you provide
2	financial tracking for the
3	MS. VELIQUETTE: Yes.
4	MR. PATTON: operations side
5	MS. VELIQUETTE: For the operation
6	side.
7	MR. PATTON: rather than just
8	leave it leaving it all to Admin Services
9	and the Budget and Accounting Officers
10	MS. VELIQUETTE: Um-hum.
11	MR. PATTON: you figure our
12	this is our life blood; it behooves us to
13	track it also.
14	MS. VELIQUETTE: Exactly.
15	MR. PATTON: Okay.
16	MS. VELIQUETTE: Yes. And so when
17	we see we don't provide a lot of monitoring
18	ourselves; we provide tools for them to
19	monitor, but if we see something that looks
20	off that ought to be investigated or
21	something, we'll give them a call and say,
22	hey, did you realize that you know, they
23	might have coded a document wrong, and so
24	we're seeing floating money coming in in the
25	desert. That might be something that we see,
	Page 8

1	and we say, hey, heads-up, there's something
2	wrong there, you need to do a correction.
3	MR. PATTON: So you report then, I
4	assume, to the Deputy Director in charge of
5	Park Operations.
6	MS. VELIQUETTE: Correct. My
7	immediate supervisor is Assistant Deputy
8	Director Brian Cahill.
9	MR. PATTON: Um-hum.
10	MS. VELIQUETTE: And he reports
11	directly to the Deputy Director for
12	Operations.
13	MR. PATTON: Who is?
14	MS. VELIQUETTE: Well, right now
15	it's Ronnie Clark who is acting.
16	MR. PATTON: Um-hum. So you used to
17	report to Tony Perez.
18	MS. VELIQUETTE: Tony Perez,
19	correct, uh-huh.
20	MR. PATTON: And before Perez, it
21	was how long have you been
22	MS. VELIQUETTE: It was Ted Jackson.
23	MR. PATTON: Uh-huh.
24	MS. VELIQUETTE: I've been with the
25	department for twenty-four years.
	Daga 0
	Page 9

1	MR. PATTON: Okay. And how long
2	have you been working in Parks Operations?
3	MS. VELIQUETTE: Let me think.
4	Probably about 2002, I would I can't
5	remember.
6	MR. PATTON: Is that when you
7	started in Visitor Services?
8	MS. VELIQUETTE: I started in
9	Visitor Services well, I started in my
10	capacity as a manager in Visitor Services in
11	2004. I've worked under a Superintendant 3
12	for a couple years in Park Operations before
13	assuming that management position as an AGPA.
14	MR. PATTON: Um-hum. But you came
15	to Park Ops in '02.
16	MS. VELIQUETTE: Yes. Before that
17	era I don't know if you're interested
18	MR. PATTON: Yeah.
19	MS. VELIQUETTE: in before that.
20	I was actually in Admin before that.
21	MR. PATTON: Doing what?
22	MS. VELIQUETTE: I started in
23	well, I worked in Budgets for a while.
2 4	MR. PATTON: Did you?
25	MS. VELIQUETTE: Years ago.
	Page 10

1	MR. PATTON: From when to when?
2	MS. VELIQUETTE: I would have
3	started in, I think, 1990.
4	MR. PATTON: Um-hum.
5	MS. VELIQUETTE: And then when we
6	went to performance-based budgeting
7	MR. PATTON: Um-hum.
8	MS. VELIQUETTE: I switched
9	from and I think this was 1994 or '5, I
10	switched to Strategic Planning and Performance
11	Analysis.
12	MR. PATTON: Which was part of what?
13	MS. VELIQUETTE: It was part of
14	Admin at that time.
15	MR. PATTON: That's a separate
16	office within Admin?
17	MS. VELIQUETTE: Yes.
18	MR. PATTON: Strategic Performance
19	and Planning.
20	MS. VELIQUETTE: Yeah, it was called
21	Strategic Planning and Performance Analysis.
22	MR. PATTON: Ah. And this was to
23	accommodate performance-based budgeting?
24	MS. VELIQUETTE: Budgeting, exactly.
25	MR. PATTON: Okay.
	Page 11
	i age ii

1	MS. VELIQUETTE: Yeah. I worked
2	under Tom Ward and Denzil Verardo
3	MR. PATTON: Okay.
4	MS. VELIQUETTE: in that
5	capacity.
6	MR. PATTON: And then when you were
7	in the budget side, you worked
8	MS. VELIQUETTE: I worked under
9	Becky Brown and Allan Fuji.
10	MR. PATTON: Uh-huh.
11	MS. VELIQUETTE: Allan Fuji was my
12	direct supervisor. And I only worked in that
13	capacity, I think, for a year or two.
14	MR. PATTON: In the budget side?
15	MS. VELIQUETTE: Yeah, because I
16	worked up from I was an OA as I started in
17	the field, and then I went to the Director's
18	office as an office tech and then was promoted
19	as a Staff Services Analyst within Budgets and
20	then an AGPA, and once I then that's when I
21	moved over to I was an AGPA when I moved
22	over to Strategic Planning.
23	MR. PATTON: AGPA, Associate
24	Government Programs Analyst.
25	MS. VELIQUETTE: Program Analyst,
	Page 12

1	um-hum.
2	MR. PATTON: All right.
3	MS. VELIQUETTE: I spent a lot of
4	years at that classification.
5	MR. PATTON: Did you, while you were
6	working on the budget side, did you get at all
7	familiar with what gets submitted to Finance?
8	MS. VELIQUETTE: I wasn't working
9	directly with that. Allan Fuji and Becky
10	Brown were more connected with that. Mostly
11	what because I was fairly new as an analyst
12	back then. I was doing mostly transfer
13	TBAs, transfer budget allotments.
14	MR. PATTON: What was Allan Fuji's
15	position?
16	MS. VELIQUETTE: He was a Staff
17	Manager 1.
18	MR. PATTON: He was the next in line
19	after
20	MS. VELIQUETTE: After Becky.
21	MR. PATTON: Becky?
22	MS. VELIQUETTE: That's correct.
23	MR. PATTON: And when did he how
24	long when did he stop
25	MS. VELIQUETTE: He retired, I
	Page 13

1	think, a couple years after I started with
2	Strategic Planning so
3	MR. PATTON: Towards the end of the
4	'90s?
5	MS. VELIQUETTE: It's in the '90s,
6	yeah.
7	MR. PATTON: Do you remember who
8	took his place as Becky's next in command?
9	MS. VELIQUETTE: Let me think, it's
10	been years, because I wasn't working with her
11	at the time. I'm not
12	MR. PATTON: Well, if it comes to
13	you.
14	MS. VELIQUETTE: I can't remember.
15	I don't I'm not sure I remember because I
16	know Marcy Brown was there for a while, but I
17	don't know if she ever worked in the Ops
18	part
19	MR. PATTON: Okay.
20	MS. VELIQUETTE: portion or
21	whether she was just in but
22	MR. PATTON: So your for the last
23	decade or not quite, since '04 about,
24	you've been an instrumental part of tracking
25	visitor being Visitor Services manager
	Page 14

1	tracking revenues
2	MS. VELIQUETTE: Revenues, fees.
3	MR. PATTON: helping share the
4	news with Park Ops so they know how much money
5	is available.
6	MS. VELIQUETTE: Um-hum. That and
7	various other things, related stuff like fee
8	collection machines and fees.
9	MR. PATTON: And so would you end up
10	in meetings where Ruth gets briefed out
11	revenue reports?
12	MS. VELIQUETTE: Yes, in the sense
13	of sharing my findings with our database. So
14	she would at some point, she was when we
15	first started this, it was really a new
16	system, so we would I would share how
17	everybody was doing and give them briefings
18	about that, but nothing to do with it's all
19	about that year and what we're collecting for
2 0	that year. It's all based on the accounting
21	system. So, yes, we would I would brief
2 2	them on that.
2 3	MR. PATTON: Yeah. You sound like
2 4	you're kind of in the front lines in terms of
25	knowing what the numbers were showing.

1	MS. VELIQUETTE: Only what they're
2	showing, yes.
3	MR. PATTON: Yeah, yeah.
4	MS. VELIQUETTE: Correct.
5	MR. PATTON: Right. And then and
6	you obviously report to the Assistant Deputy
7	Director and Deputy Director but of Park
8	Ops
9	MS. VELIQUETTE: Correct.
10	MR. PATTON: but you're actually
11	the person who's like the most knowledgeable
12	in terms looking at those numbers as they're
13	getting reported in.
14	MS. VELIQUETTE: As they're being
15	reported to CALSTARS on the accountant side.
16	MR. PATTON: Right.
17	MS. VELIQUETTE: Correct.
18	MR. PATTON: So you would end up
19	briefing people as to what the numbers are
20	showing.
21	MS. VELIQUETTE: Um-hum.
22	MR. PATTON: And you would do that
2 3	as part of what, the executive committee
24	meetings or would they be
25	MS. VELIQUETTE: Yeah.
	Page 16

1	MR. PATTON: separate
2	MS. VELIQUETTE: We would do
3	MR. PATTON: budget discussion
4	meetings?
5	MS. VELIQUETTE: It would depend on
6	what they wanted. I mean, for a while, we did
7	yearly meetings where I would brief the exec
8	staff and then sometimes I'd brief the POPG,
9	the Park Ops side, but, you know
10	MR. PATTON: Park Operations PG?
11	MS. VELIQUETTE: Yeah, POPG.
12	MR. PATTON: What's PG?
13	MS. VELIQUETTE: Park Operations
14	Planning Group.
15	MR. PATTON: Okay.
16	MS. VELIQUETTE: It's kind of all
17	the upper level managers
18	MR. PATTON: Okay.
19	MS. VELIQUETTE: for Park
20	Operations
21	MR. PATTON: Okay.
22	MS. VELIQUETTE: including all
23	the division chiefs
24	MR. PATTON: Got it.
25	MS. VELIQUETTE: because we have,
	Page 17
	i age 17

1	like, Interpretation Division and Natural
2	Resources
3	MR. PATTON: Yeah.
4	MS. VELIQUETTE: and Cultural and
5	all those. And they have a group that meets
6	to talk about operational policy.
7	MR. PATTON: Yeah. So I get the
8	picture that you're kind of a person who's got
9	a little bit of a thumb on the pulse of the
10	MS. VELIQUETTE: The data person.
11	MR. PATTON: financial flow.
12	MS. VELIQUETTE: Yeah, the financial
13	and other things. I do statistical analysis
14	as well
15	MR. PATTON: Yeah.
16	MS. VELIQUETTE: for attendance
17	and things like that, so I put things together
18	and give analysis.
19	MR. PATTON: So you have
20	MS. VELIQUETTE: I do a lot of
21	budget drills.
22	MR. PATTON: So you would brief the
23	managers about this, and you'd brief as high
24	as people like Mike Harris and Ruth Coleman?
25	MS. VELIQUETTE: Um-hum.

1	MR. PATTON: And so you've
2	personally briefed Ruth about visitor numbers
3	and cash flow?
4	MS. VELIQUETTE: Yes.
5	MR. PATTON: And she and I assume
6	then she wouldn't be getting those briefings
7	except that she understands what's going on
8	here from a budget standpoint.
9	MS. VELIQUETTE: From an accounting
10	standpoint in this case because what we're
11	talking about is what was actually earned.
12	MR. PATTON: Okay. So you would
13	talk over about accounting issues, revenue
14	flows.
15	MS. VELIQUETTE: Revenue flows, how
16	much we're actually earning compared to how
17	much the budget says we should be earning.
18	And that's the kind of thing that we're doing.
19	It's more a pulse on where we are at any given
20	point and why. You know, I'd brief you
21	know, if we it's very volatile, our
22	revenue, because if we have bad weather, for
23	example
24	MR. PATTON: Right.
25	MS. VELIQUETTE: you know, it can
	Page 19

1	really plummet. We had one year where we had
2	two months of horrendous fires where the air
3	quality was so bad that everybody was told to
4	stay inside. That doesn't do well for Parks.
5	So those are the kinds of things, if I saw
6	those kinds of patterns, I would put together
7	information to share.
8	MR. PATTON: And so the impression I
9	get and I've gotten the same impression
10	that Michael Harris is very familiar with
11	accounting issues and budget issues.
12	MS. VELIQUETTE: Um-hum.
13	MR. PATTON: So these are people you
14	would interact with directly.
15	MS. VELIQUETTE: Yeah, I worked with
16	Michael quite a bit on different various
17	statistical analyses as needed.
18	MR. PATTON: And reporting revenues?
19	MS. VELIQUETTE: Just yeah, and
20	reporting revenues earned
21	MR. PATTON: Yeah.
22	MS. VELIQUETTE: that we not
23	in terms of what was any fund balances. I
24	didn't have my hand on that at all. All I saw
25	was what was reported in the governor's

1	budget.
2	MR. PATTON: Yeah.
3	MS. VELIQUETTE: So I have no idea
4	(indiscernible - simultaneous speaking).
5	MR. PATTON: So before I even ask
6	the question of whether you ever saw a
7	discrepancy between that and accounting
8	report
9	MS. VELIQUETTE: No, because I
10	MR. PATTON: and a fund condition
11	report, you never saw that.
12	MS. VELIQUETTE: No, because I
13	relied upon what I saw in the governor's
14	budget as what we were shooting for. It
15	wasn't I never was questioning the
16	difference between or any difference
17	because we didn't look at I never looked at
18	Controllers reports to see fund balances. We
19	weren't I wasn't concerned with fund
20	balances. I was concerned with whether or not
21	we're earning in that given year what we
22	should be earning.
23	MR. PATTON: Right.
24	MS. VELIQUETTE: I would do
25	analysis if we're planning to raise fees, I
	Page 21
	1

1	would push out numbers that estimate how much
2	we think it would earn and that might affect
3	what we put out there as goals based upon what
4	different districts were doing but nothing in
5	terms of fund balances.
6	MR. PATTON: So you're assuming that
7	fund balances are accurately tracked. That's
8	not what you're concerning yourself with.
9	MS. VELIQUETTE: Correct.
10	MR. PATTON: You're looking at
11	revenue you're tracking revenue
12	MS. VELIQUETTE: Right.
13	MR. PATTON: and seeing whether
14	or not it matches what, in the budget
15	MS. VELIQUETTE: Yes.
16	MR. PATTON: you not
17	governor's budget, you forecasted
18	MS. VELIQUETTE: Correct.
19	MR. PATTON: and planned on
20	spending.
21	MS. VELIQUETTE: Yes well,
22	planned on spending, yes, I suppose so because
23	that's they're all interrelated, which they
24	were more interrelated sometimes, but yes.
25	MR. PATTON: Was there ever a time

1	where we've heard some talk about sort of
2	building and maintaining some reserve. This
3	is separate from any issues of discrepancies
4	in reports but building a reserve by hanging
5	onto some of the revenue that's coming in.
6	MS. VELIQUETTE: Well, what I know
7	what my assumption was that if we earned
8	over those amounts that we had authority to
9	spend, that amount would become a reserve. So
10	my impression was that we didn't very often do
11	that, so I wasn't looking for any reserves or
12	anything like that in what was reported in the
13	governor's budget, although you see some of
14	that, if there's more earned than the eighty
15	million that because we did it last year,
16	but we seeded what we have shown in the
17	governor's budget as
18	MR. PATTON: As your forecasted
19	MS. VELIQUETTE: as our fees
20	forecasted, correct.
21	MR. PATTON: You exceeded
22	MS. VELIQUETTE: We exceeded
23	MR. PATTON: and so then
24	MS. VELIQUETTE: but that would
25	have that would have logically ended up in
	Page 23

1	a fund balance because we don't have the
2	authority to spend that money.
3	MR. PATTON: But it would get
4	reported in a fund condition statement
5	MS. VELIQUETTE: Yes.
6	MR. PATTON: as revenues exceeded
7	beyond what was forecasted.
8	MS. VELIQUETTE: Yes.
9	MR. PATTON: So you never heard of
10	any suggestion of just moving excess revenues
11	somewhere else, parking it somewhere to be
12	used later without reporting it?
13	MS. VELIQUETTE: No.
14	MR. PATTON: Okay.
15	MS. VELIQUETTE: No.
16	MR. PATTON: No?
17	MS. VELIQUETTE: No.
18	MR. PATTON: Okay.
19	MS. VELIQUETTE: No, I would not
20	have I wasn't involved in that portion of
21	the process so
22	MR. PATTON: But I take it, from
23	your response, that doesn't sound like a very
2 4	viable or prudent practice to try to move it
25	to another location to be used later.

1	MS. VELIQUETTE: Well, I would
2	assume that you would want to report whatever
3	you earn, so no.
4	MR. PATTON: You like the idea of
5	reporting what you earn?
6	MS. VELIQUETTE: I'm a stickler with
7	numbers. I like accuracy. And I'm also big
8	on accountability, so that's one of the things
9	that we're trying to help with the
10	(indiscernible - simultaneous speaking).
11	MR. PATTON: Squirreling money away
12	and not report it is not
13	MS. VELIQUETTE: No, that wouldn't
14	be something that I would do, no.
15	MR. PATTON: That doesn't resonate
16	with you.
17	MS. VELIQUETTE: No, that doesn't
18	resonate with me, no.
19	MR. PATTON: Okay.
20	MS. VELIQUETTE: No. Certainly not
21	intentionally. I don't I have no idea what
22	transpired but
23	MR. PATTON: Could have been some
24	unintentional squirreling away of monies?
25	MS. VELIQUETTE: I don't know.

1	MR. PATTON: Okay.
2	MS. VELIQUETTE: I was not involved
3	with that process of (indiscernible -
4	simultaneous speaking).
5	MR. PATTON: So there was a process?
6	MS. VELIQUETTE: No. The process
7	don't put words in my no, I was not
8	involved in that budget the budget section
9	that actually reports those things, so I don't
10	know
11	MR. PATTON: So you don't know for
12	sure what was or was not reported?
13	MS. VELIQUETTE: The only thing I
14	know is what I see in the governor's budget.
15	MR. PATTON: Yeah. Okay. So you
16	are aware. You do see you do look
17	MS. VELIQUETTE: Well, I'm aware
18	of
19	MR. PATTON: at the governor's
20	budget.
21	MS. VELIQUETTE: I look at yeah,
22	I look at it in terms of past year
23	MR. PATTON: Um-hum.
24	MS. VELIQUETTE: revenue earned,
25	you know, and if I see a discrepancy there, I
	Page 26

1	talk about it.
2	MR. PATTON: Yeah.
3	MS. VELIQUETTE: Sometimes it's kind
4	of difficult to know whether it's a point in
5	time change because what we do is we continue
6	to monitor, a lot of stuff comes in after the
7	date that's (indiscernible - simultaneous
8	speaking).
9	MR. PATTON: Let me just ask you
10	very succinctly just so the record's real
11	clear. As far as you know, all revenues
12	received, whether they've exceeded forecasts
13	or not, have get reported.
14	MS. VELIQUETTE: Correct.
15	MR. PATTON: And you're not
16	you've never been part of any discussion of
17	let's not report some revenue.
18	MS. VELIQUETTE: No, never, never,
19	never.
20	MR. PATTON: Okay. What about
21	with we heard some stories about automated
22	pay machine revenue.
23	MS. VELIQUETTE: Um-hum.
24	MR. PATTON: And you're familiar
25	we have some automated

1	MS. VELIQUETTE: Yes.
2	MR. PATTON: park pay machines.
3	MS. VELIQUETTE: I manage that
4	program.
5	MR. PATTON: Okay.
6	MS. VELIQUETTE: So yeah.
7	MR. PATTON: What is the story
8	behind we're told that some of those monies
9	that come in have been sent off into a
10	reimbursement account.
11	MS. VELIQUETTE: An advance
12	collections account; that's correct.
13	MR. PATTON: Advance collections
14	account.
15	MS. VELIQUETTE: Um-hum.
16	MR. PATTON: I'm not quite sure what
17	that (indiscernible - simultaneous speaking).
18	MS. VELIQUETTE: Well, this was
19	something that was set up through Budgets, and
20	I had no idea there's a problem with that.
21	MR. PATTON: Set up through what
22	budgets?
23	MS. VELIQUETTE: Through our budget
24	office.
25	MR. PATTON: Your budget office?
	Page 28
	_ = = 5 = 19

1	MS. VELIQUETTE: Yeah, to be able to
2	maintain those machines, because we have
3	systems that so now you are on something I
4	do know something about.
5	MR. PATTON: Oh, good.
6	MS. VELIQUETTE: The machines
7	require money in order to keep them operating.
8	They're not I mean, that's why
9	MR. PATTON: They're not self-
10	maintaining?
11	MS. VELIQUETTE: No. That's why
12	these companies that manage them charge a
13	percentage of the revenue that they collect
14	MR. PATTON: Okay.
15	MS. VELIQUETTE: to do it so
16	MR. PATTON: So there's a company
17	that maintains them?
18	MS. VELIQUETTE: There are we do
19	have a model like that in our system in San
20	Diego that's run by a concessionaire where
21	they but the ones that I manage are self-
22	managed self-maintained, and so I was
23	MR. PATTON: You mean the department
24	is responsible for maintaining them?
25	MS. VELIQUETTE: Yes.

1	MR. PATTON: Yeah.
2	MS. VELIQUETTE: Correct. So our
3	staff in the field would swap out parts and do
4	things like that, so we had to maintain an
5	inventory of parts and also maintain the
6	there's a cost for credit card collection. So
7	that's what that account was used for was to
8	pay for those kinds of things, and so it was
9	set up as a reimbursement account, not for
10	personnel services but for contracts for our
11	fee collection or credit card processing
12	fees
13	MR. PATTON: Um-hum.
14	MS. VELIQUETTE: as well as alarm
15	contracts and things like the phone lines that
16	are corrected to those machines so that it
17	would not impact the budgets or the
18	allocations in the field. And so, yes, I am
19	aware of that, and I was managing
20	monitoring we've set it up so that we were
21	monitoring it very closely.
22	MR. PATTON: Who set it up?
23	MS. VELIQUETTE: Who set it up
24	originally in Budgets?
25	MR. PATTON: Yeah.

1	MS. VELIQUETTE: Manuel Lopez.
2	MR. PATTON: Okay.
3	MS. VELIQUETTE: Yeah.
4	MR. PATTON: We set it up originally
5	so we were monitoring?
6	MS. VELIQUETTE: We set it up so
7	that there were was a portion of the ROCs
8	or report of collections that were done for
9	those fee collection machines would go into an
10	account
11	MR. PATTON: Um-hum.
12	MS. VELIQUETTE: that we could
13	charge against in order to keep maintain
14	the system so that they we weren't
15	because most of the time, when these fee
16	collection machines are the most active are
17	during the time when we don't know if we have
18	a budget or not. So I, you know we did
19	something similar with I know you're not
20	aware of this with the pay showers
21	MR. PATTON: Um-hum.
22	MS. VELIQUETTE: where the but
23	I was very careful not to and everything
24	was very closely related to that.
25	MR. PATTON: Pay shower money is
	Page 31

1	part of (indiscernible - simultaneous
2	speaking).
3	MS. VELIQUETTE: I wasn't involved
4	with pay showers, but it's just a similar
5	situation where you have an advance
6	collections account where a portion of that
7	money was put into the reimbursement account
8	for that.
9	MR. PATTON: So why were you not
10	involved at all in pay shower?
11	MS. VELIQUETTE: Because I don't
12	manage that program.
13	MR. PATTON: Okay. Who does?
14	MS. VELIQUETTE: I'm not sure who
15	does actually. I know it was set up through
16	Budgets. The reimbursement account was set up
17	through Budgets, but I'm not sure if there's
18	any one person that monitors that account.
19	MR. PATTON: Okay. Never heard any
20	discussion from anybody about whether or not
21	the advance collection, also known, I guess,
22	as a reimbursement account of these automated
23	pay machine revenues, had been set up with the
24	appropriate authorization from Finance? That
25	issue ever come up?

1	MS. VELIQUETTE: I'm trying to
2	remember. Yeah, I know there was some I
3	know our Accounting Officer was not real
4	comfortable with that situation.
5	MR. PATTON: Do you have any
6	MS. VELIQUETTE: Dorothy
7	MR. PATTON: Do you know is do
8	you need authorization to set up an advance
9	collection account?
10	MS. VELIQUETTE: I wasn't aware that
11	we whether we did or not. We went to
12	Budgets to ask them.
13	MR. PATTON: You asked Manny
14	Lopez
15	MS. VELIQUETTE: Yeah, if it's
16	MR. PATTON: can this be done.
17	MS. VELIQUETTE: Yeah. And he said
18	they could do it, so that's what we did.
19	MR. PATTON: So you were the one who
20	originated the request, we're going to need
21	some money to go
22	MS. VELIQUETTE: Well, I was
23	MR. PATTON: maintain this?
24	MS. VELIQUETTE: one of the ones
25	that I mean, those of us in Park Operations
	Do 22
	Page 33

1	that were trying to make this program
2	MR. PATTON: Yeah.
3	MS. VELIQUETTE: to roll this
4	program out
5	MR. PATTON: So like Tony Lopez
6	MS. VELIQUETTE: were concerned
7	about
8	MR. PATTON: and
9	MS. VELIQUETTE: Tony Perez, yeah.
10	MR. PATTON: Or Tony Perez and
11	MS. VELIQUETTE: Yeah, he was aware.
12	I don't know how much he got involved in it.
13	MR. PATTON: Yeah.
14	MS. VELIQUETTE: He probably relied
15	on us more as the subject matter experts to
16	MR. PATTON: Yeah.
17	MS. VELIQUETTE: to come to
18	(indiscernible - simultaneous speaking).
19	MR. PATTON: And who else is who
20	else is "us" in Parks Ops?
21	MS. VELIQUETTE: Park Ops?
22	MR. PATTON: Yeah. You and Brian
23	Cahill?
24	MS. VELIQUETTE: Yeah. Brian wasn't
25	in that capacity when that first started. He
	Page 34

1	came after so
2	MR. PATTON: Okay.
3	MS. VELIQUETTE: Noah Tilghman was
4	there before him and but, I mean, we
5	were we thought we were operating as we
6	should.
7	MR. PATTON: Seemed like a
8	reasonable request.
9	MS. VELIQUETTE: Right.
10	MR. PATTON: We're going to need
11	some money for parks and maintenance, can
12	we is there a way to set up an account to
13	enable us to do that.
14	MS. VELIQUETTE: Um-hum.
15	MR. PATTON: That was the gist of
16	it?
17	MS. VELIQUETTE: That's correct.
18	That's it.
19	MR. PATTON: Okay.
20	MS. VELIQUETTE: Yeah.
21	MR. PATTON: Okay.
22	MS. VELIQUETTE: Um-hum.
23	MR. PATTON: Anybody ever were
24	you aware my understanding is that there's
25	some 600,000 dollars at this point that has
	Page 35

1	accumulated
2	MS. VELIQUETTE: Yeah. Well
3	MR. PATTON: basically that a
4	percentage
5	MS. VELIQUETTE: Yes.
6	MR. PATTON: of the revenues
7	MS. VELIQUETTE: Yes. I'm aware of
8	the balance that was in there. It was
9	growing, and that was we were a little
10	bit you know, we stopped collecting at some
11	point because we weren't using as much as we
12	thought we would.
13	MR. PATTON: Got more than we need.
14	MS. VELIQUETTE: So, yeah.
15	MR. PATTON: Okay.
16	MS. VELIQUETTE: I mean, there's
17	a lot of it has to do with the type of
18	machines and what we could and couldn't use it
19	for. The most advantageous thing in a
20	situation like that, if you were going to set
21	up an account to manage those machines, would
22	be to charge your personnel services out of
23	it, but we didn't go down that road. So if we
24	had done that, it probably would have not
25	gathered a balance because that was the
	Page 36

1	biggest need in terms of that.
2	MR. PATTON: And you've probably
3	seen you're aware that there's at least
4	been sort of a freeze at this point
5	MS. VELIQUETTE: Yes.
6	MR. PATTON: on spending from
7	that?
8	MS. VELIQUETTE: Yes. We're
9	yeah. There the only things that were
10	continuing were the already encumbered
11	contracts.
12	MR. PATTON: Okay. What more do you
13	know about that? Has it been explained to you
14	why we're doing that?
15	MS. VELIQUETTE: Yes. Well, yeah, I
16	was I'm aware, I read it in the paper. I
17	read it in the paper that
18	MR. PATTON: What did you read?
19	MS. VELIQUETTE: That Dorothy was
20	quoted as talking about those as being
21	not
22	MR. PATTON: Not properly reported
23	as revenue?
24	MS. VELIQUETTE: not properly
25	yeah.
	Page 37

1	MR. PATTON: Okay.
2	MS. VELIQUETTE: So
3	MR. PATTON: Well, I mean, just so
4	you know, I mean, yeah, she in the prior
5	investigation about the vacation buy-back, she
6	mentioned this, and so your new Admin Services
7	Director is aware
8	MS. VELIQUETTE: Um-hum.
9	MR. PATTON: and I saw it as well
10	and
11	MS. VELIQUETTE: Oh, yeah. We're
12	totally complying with that.
13	MR. PATTON: Well, we're just I
14	mean, we're just trying to make sure we
15	just want to make sure that it's done right is
16	all.
17	MS. VELIQUETTE: Yeah, exactly.
18	MR. PATTON: You know, and
19	obviously, I mean, certainly any reasonable
20	person is going to realize that there does
21	have to be some money expended in maintenance
22	and to operate that kind of a thing so
23	MS. VELIQUETTE: Um-hum. Yeah,
24	because honestly what it does is you start
25	looking at concessionaire contract
	Page 38

1	MR. PATTON: Yeah.
2	MS. VELIQUETTE: as a whole lot
3	more attractive where we're giving an outside
4	vendor
5	MR. PATTON: Um-hum.
6	MS. VELIQUETTE: a portion of the
7	money that's earned in those machines than it
8	is to operate out of your operating budget.
9	MR. PATTON: Yeah.
10	MS. VELIQUETTE: So there's this
11	MR. PATTON: Yes, I
12	MS. VELIQUETTE: tendency to
13	outsource our revenue collection which, for
14	me, is I feel like we're
15	MR. PATTON: Overspending?
16	MS. VELIQUETTE: overspending,
17	exactly
18	MR. PATTON: Yeah.
19	MS. VELIQUETTE: when you do
20	that, so there's
21	MR. PATTON: Because you could do it
22	cheaper in house; it's just a matter of
23	getting it set up.
2 4	MS. VELIQUETTE: It's just a matter
25	of how can you manage within, you know, very,
	Page 39

1	very small allocations
2	MR. PATTON: Yeah.
3	MS. VELIQUETTE: lessening
4	allocations at the field level.
5	MR. PATTON: Well, hopefully they'll
6	get that all resolved soon enough.
7	MS. VELIQUETTE: Yeah.
8	MR. PATTON: In the meantime, these
9	pay machines are going unmaintained now?
10	MS. VELIQUETTE: Well, to an extent.
11	We're trying to there's other reasons that
12	they're going unattended as the vendor is
13	giving us problems. They're not they
14	we've not been real happy with the vendor, and
15	they're aging machines that are ready to be
16	replaced. They
17	MR. PATTON: All right.
18	MS. VELIQUETTE: They don't last
19	that long when you have them have a
20	computer sitting out in the middle of the
21	elements, you know, they've been there for six
22	years already, so
23	MR. PATTON: Yeah.
24	MS. VELIQUETTE: think about your
25	home computer sitting outside for six years
	Page 40

1	MR. PATTON: Okay.
2	MS. VELIQUETTE: it's time to
3	replace them. So there's other reasons
4	besides that that they're not all functioning
5	as well. But yeah, we're being very cautious
6	and compliant in terms of how we approach
7	these things because we don't want to do
8	anything that's improper.
9	MR. PATTON: Yeah.
10	MS. VELIQUETTE: The last thing I
11	would want to do as a twenty-four-year-old
12	twenty-four-year veteran employee is to break
13	the rules.
14	MR. PATTON: Yeah.
15	MS. VELIQUETTE: I'm more about
16	I'm very much involved with accountability
17	systems and trying to make things more
18	accountable, not less so
19	MR. PATTON: Okay. And I'll mention
20	again, Aaron and I had a little chat about
21	that issue, the issue of these monies, and I
22	just want to make sure I'm with you, I want
23	to make sure that things are expended
24	according to the rules, and if, for whatever
25	reason, it was getting that account properly
	Page 41

1	set up so that you could do that was
2	overlooked, and hopefully that can be
3	rectified sooner than later
4	MS. VELIQUETTE: Yeah.
5	MR. PATTON: so you're able to do
6	that.
7	MS. VELIQUETTE: Because there are
8	reimbursement accounts, aren't there, that are
9	(indiscernible - simultaneous speaking).
10	MR. PATTON: I hope so. I would
11	hope so.
12	MS. VELIQUETTE: Yeah. I mean, I
13	we certainly didn't think we were
14	MR. PATTON: I mean, if you're going
15	to invest in equipment, cars or machines or
16	whatever, everything's got to have
17	MS. VELIQUETTE: Yeah.
18	MR. PATTON: some maintenance, so
19	there's got to be some way to do it.
20	MS. VELIQUETTE: To fund it, yeah.
21	MR. PATTON: I'll just mention to
22	Aaron again that, you know, see if progress
23	has been made.
24	Other than that, I guess your you
25	don't have specific knowledge of having
	Page 42
	rage 42

1	compared accounting statements to
2	MS. VELIQUETTE: No.
3	MR. PATTON: fund condition
4	statements with the Department of Finance.
5	MS. VELIQUETTE: No.
6	MR. PATTON: Okay. So this story
7	that has been in the paper about undisclosed
8	amount of Park funds, you've never heard that
9	previously?
10	MS. VELIQUETTE: I have never heard
11	it directly or been involved in that. I've
12	heard chitchat about something going on in the
13	past (indiscernible - simultaneous speaking).
14	MR. PATTON: Yeah?
15	MS. VELIQUETTE: from some of
16	you know, because I work with all these folks.
17	Cheryl Taylor, for example
18	MR. PATTON: Uh-huh.
19	MS. VELIQUETTE: you know, has
20	bent my ear in the past about something, not
21	specific but just that things aren't real
22	you know, there may be something going on
23	there. She didn't nothing that I could go
24	to someone and say, hey, there's a problem.
25	MR. PATTON: So she suggested that
	Page 43

1	what, not all the money cards are on the
2	table?
3	MS. VELIQUETTE: Just that she just
4	didn't that she was disgruntled, she was
5	ready she was being she had been demoted
6	and, you know, just that she's not real happy
7	with the way things are done, not anything
8	specific that
9	MR. PATTON: She ever tell you that
10	there was some monies kicking around
11	undisclosed to Finance?
12	MS. VELIQUETTE: No, more like
13	how would I put it. If someone tells you
14	something and says that, well, you know I
15	don't know things are not always as they
16	seem, very vague kind of so I could assume
17	that that may be what she was talking about
18	but
19	MR. PATTON: Did she say anything to
20	make it sound like it was specifically related
21	to funding reports?
22	MS. VELIQUETTE: No, no.
23	MR. PATTON: She was a Budget
24	Officer.
25	MS. VELIQUETTE: No, but I wasn't,
	Page 44
	rage 44

1	
1	so I wasn't working with her.
2	MR. PATTON: So because she was the
3	Budget Officer and she's telling you don't
4	believe everything and things are not always
5	the way they seem, you could infer that she
6	must be
7	MS. VELIQUETTE: Correct.
8	MR. PATTON: talking about
9	budget-related items?
10	MS. VELIQUETTE: Well, after reading
11	her testimony and knows that there's this
12	going on, I would assume that that may be what
13	she was
14	MR. PATTON: Okay. So you're now
15	your inference is now being enhanced by what
16	you've read later.
17	MS. VELIQUETTE: Right, right.
18	MR. PATTON: Okay. So basically
19	you're saying, oh, she was whispering earlier
20	about something being a little off
21	MS. VELIQUETTE: Right.
22	MR. PATTON: now this must have
23	been what she was talking about.
24	MS. VELIQUETTE: Right, exactly.
25	MR. PATTON: Okay. So when she
	Page 45

1	first started whispering, you basically
2	she's not giving you enough information that
3	you have
4	MS. VELIQUETTE: No.
5	MR. PATTON: any idea what she's
6	talking about.
7	MS. VELIQUETTE: Right.
8	MR. PATTON: Okay. And you didn't
9	sit down with her and say, run me through the
10	whole thing, explain what you're talking
11	about?
12	MS. VELIQUETTE: No. When someone
13	is feeling she was upset that she had been
14	demoted
15	MR. PATTON: Okay.
16	MS. VELIQUETTE: and I was giving
17	her a pat on the back and saying, hey, it'll
18	be okay, da-da-da, that kind of thing, like
19	not I wasn't looking towards
	_
20	MR. PATTON: Any other similar
21	whisperings from any other source?
22	MS. VELIQUETTE: I not that I can
23	think of.
24	MR. PATTON: Because when you first
25	did it, you gesticulated with two hands, so
	Page 46
	rage 10

1	then I guess I'll say the one in the hand was
2	Cheryl and the other is your ear.
3	MS. VELIQUETTE: I guess so.
4	MR. PATTON: That's what you did.
5	MS. VELIQUETTE: I don't know. I
6	really honestly, I can't think of anybody
7	that would have disclosed something like that
8	to me.
9	MR. PATTON: Okay. So you've not
10	gotten any hint of
11	MS. VELIQUETTE: Because I really
12	would not like that, and I think that anybody
13	that was trying to hide something would not do
14	that with me anyway because I'm just not
15	I'm into accountability in a big way.
16	MR. PATTON: You would not make a
17	good co-conspirator in hiding money. Is that
18	what you're saying?
19	MS. VELIQUETTE: Absolutely not.
20	MR. PATTON: Okay. All right.
21	Good.
22	MS. VELIQUETTE: Well, we're looking
23	to do I'm trying to work with you know,
24	trying to modernize our fee collection systems
25	and have receipt accountability for everything
	Page 47

1	that comes through that door so that we know
2	exactly and reconcile from one side to the
3	other. That's the kinds of things that we
4	work towards. So I you know, just that. I
5	would not be involved in something like that.
6	MR. PATTON: Okay. All right.
7	Anything else you're aware of that we should
8	be aware of?
9	MS. VELIQUETTE: I think you guys
10	have I've been reading in the paper that
11	you've done a thorough job of figuring these
12	things out.
13	MR. PATTON: Really? They've
14	reported that already
15	MS. VELIQUETTE: I don't know
16	anything else.
17	MR. PATTON: that we're doing a
18	thorough job?
19	MS. VELIQUETTE: I'm just I was
20	amazed at what I've been seeing over the last
21	several weeks. It's really hard for us, being
22	long-time Parks employees, to see what's
23	happening
24	MR. PATTON: Yeah.
25	MS. VELIQUETTE: in our

Page 48

1	department. It's very sad.
2	MR. PATTON: Yeah.
3	MS. VELIQUETTE: And people that I
4	know with their names in the paper
5	MR. PATTON: Yeah.
6	MS. VELIQUETTE: is very hard for
7	us all.
8	MR. PATTON: Yeah. Well
9	MS. VELIQUETTE: And good people, I
10	mean
11	MR. PATTON: Oh, I know. I'll tell
12	you what, I try to tell the people who you
13	know, I really get the sense they've been
14	trying over the years to do the right thing.
15	I think it is true that there has been some
16	secrets that shouldn't have been kept secret
17	and
18	MS. VELIQUETTE: Yeah. The vacation
19	buyout, there's terrible. I honestly think
20	MR. PATTON: Yeah.
21	MS. VELIQUETTE: that that was
22	MR. PATTON: Yeah.
23	MS. VELIQUETTE: I mean, I didn't
24	know it was going on at all, obviously if you
25	look at my balance sheet, you'd know that.
	Page 49

_	
1	But Michael Harris has been a really good
2	person, and I really regret losing him in his
3	department.
4	MR. PATTON: Was he a friend of
5	yours there?
6	MS. VELIQUETTE: Not a friend
7	friend, just a work
8	MR. PATTON: Yeah.
9	MS. VELIQUETTE: you know, I
10	worked with him a lot. I have a lot of
11	respect for him.
12	MR. PATTON: Yeah.
13	MS. VELIQUETTE: I don't know and
14	none of us really know what happened with him
15	because none of that's disclosed. It's just
16	Michael Harris was fired.
17	MR. PATTON: Well, was and you
18	had a lot of respect for him because?
19	MS. VELIQUETTE: Because I think he
20	has a lot of integrity. He's always come
21	across as having a lot of integrity.
22	MR. PATTON: Okay. Anyways, what I
23	was trying to say was that, like the vacation
24	buyout, this story will get told and then
25	so any remaining hopefully all remaining
	Page 50

1	secrets will be out, and it's a new day. And
2	then the department and the people, they
3	don't have to live under that anymore.
4	MS. VELIQUETTE: I we've worked
5	our tails off for years
6	MR. PATTON: Yeah.
7	MS. VELIQUETTE: just
8	MR. PATTON: Yeah.
9	MS. VELIQUETTE: you know, not
10	taking vacations and
11	MR. PATTON: Yeah.
12	MS. VELIQUETTE: and just
13	MR. PATTON: Yeah.
14	MS. VELIQUETTE: putting
15	everything we had into this department, and
16	it's just sorry.
17	MR. PATTON: That's all right.
18	MS. VELIQUETTE: It's really sad.
19	MR. PATTON: Yeah.
20	All right. We're going to go off
21	the record. And we appreciate your time. And
22	it is 4:30.
23	MS. VELIQUETTE: Okay.
24	(End of audio)
25	
	Page 51
	raye 51

1	
2	TRANSCRIBER'S CERTIFICATE
3	Mary Veliquette interview on 9-24-12
4	
5	
6	STATE OF CALIFORNIA)
7) ss.
8	COUNTY OF SACRAMENTO)
9	
10	This is to certify that I
11	transcribed the foregoing pages 1 to 51 to the
12	best of my ability from an audio recording
13	submitted by Heidi Webb at the California
14	Department of Justice, in Sacramento,
15	California.
16	I have subscribed this certificate
17	at New York, New York, this 2nd day of
18	October, 2012.
19	
20	
21	
	David Rutt
22	eScribers, Inc.
23	
	000
24	
25	
	Page 52
	rage 52

[& - buyout]

&	accountability 25:8	anybody 32:20	bear 4:19
& 1:10	41:16 47:15,25	35:23 47:6,12	becky 12:9 13:9,20
	accountable 41:18	anymore 51:3	13:21
0	accountant 16:15	anyway 47:14	becky's 14:8
02 10:15	accounting 3:24 5:6	anyways 50:22	behooves 5:19 8:12
04 14:23	5:8,9,20,23 6:15 8:9	appreciate 51:21	believe 45:4
1	15:20 19:9,13 20:11	approach 41:6	bent 43:20
1 13:17 52:11	21:7 33:3 43:1	appropriate 32:24	best 52:12
1990 11:3	accounts 42:8	aside 6:25	better 5:1
1994 11:9	accumulated 36:1	asked 33:13	beyond 24:7
2	accuracy 25:7	assistant 9:7 16:6	big 25:7 47:15
	accurately 22:7	associate 12:23	biggest 37:1
2 1:21 2:18	acting 9:15	assume 9:4 19:5	bit 5:1 18:9 20:16
2002 10:4	active 31:16	25:2 44:16 45:12	36:10
2004 10:11	admin 6:7 8:8 10:20	assuming 10:13	blood 8:12
2012 1:7,21 2:4	11:14,16 38:6	22:6	break 41:12
52:18	administer 4:16	assumption 23:7	brian 9:8 34:22,24
24 1:7 2:4	administrative 5:2	attain 7:10	brief 15:21 17:7,8
2nd 52:17	administrators 3:17	attendance 18:16	18:22,23 19:20
3	advance 28:11,13	attorney 1:14,15 2:2	briefed 15:10 19:2
3 10:11	32:5,21 33:8	attractive 39:3	briefing 16:19
3:51 2:3	advantageous 36:19	audio 51:24 52:12	briefings 15:17 19:6
4	affect 22:2	authority 23:8 24:2	brown 12:9 13:10
4:30 51:22	aging 40:15	authorization 32:24	14:16
	ago 10:25	33:8	budget 5:5,12,13,20
5	agpa 10:13 12:20,21	automated 27:21,25	6:16,17,21,25 8:9
5 11:9	12:23	32:22	12:7,14 13:6,13
51 52:11	ah 6:12 11:22	available 15:5	17:3 18:21 19:8,17
6	air 20:2	aware 26:16,17	20:11 21:1,14 22:14
600,000 35:25	alarm 30:14	30:19 31:20 33:10	22:17 23:13,17 26:8
9	allan 12:9,11 13:9	34:11 35:24 36:7	26:8,14,20 28:23,25
-	13:14	37:3,16 38:7 48:7,8	31:18 39:8 44:23
9-24-12 52:3 90s 14:4,5	allocations 30:18	b	45:3,9
,	40:1,4 allotments 13:13	back 3:9 13:12 38:5	budgeting 11:6,23
a	amazed 48:20	46:17	budgets 10:23 12:19
aaron 41:20 42:22	amount 23:9 43:8	bad 19:22 20:3	28:19,22 30:17,24
ability 52:12	amounts 23:8	balance 24:1 36:8	32:16,17 33:12
able 29:1 42:5	analyses 20:17	36:25 49:25	build 6:18
absolutely 47:19	analysis 11:11,21	balances 6:2 20:23	building 4:15 23:2,4
accommodate 11:23	18:13,18 21:25	21:18,20 22:5,7	buy 38:5
account 28:10,12,14	analyst 12:19,24,25	based 6:19 11:6,23	buyout 49:19 50:24
30:7,9 31:10 32:6,7	13:11	15:20 22:3	Dayout 47.17 30.24
32:16,18,22 33:9	annual 4:10,22	basically 5:10 36:3	
35:12 36:21 41:25	aimuai 7.10,22	45:18 46:1	

[cahill - everybody]

c	33:9 39:13 47:24	correction 9:2	discrepancy 21:7
cahill 9:8 34:23	collections 3:6 28:12	cost 30:6	26:25
	28:13 31:8 32:6	county 52:8	discussion 17:3
california 1:8,17 52:6,13,15	come 7:16 28:9	couple 10:12 14:1	27:16 32:20
, ,	32:25 34:17 50:20	create 6:21	disgruntled 44:4
call 4:5 8:21	comes 14:12 27:6	created 6:14,22	distinguished 4:16
called 11:20	48:1	credit 30:6,11	district 3:16 7:21
calstars 3:7 4:1 5:24	comfortable 33:4	criteria 4:18	districts 22:4
16:15	coming 8:24 23:5	cultural 18:4	division 17:23 18:1
capacity 10:10 12:5	command 14:8	d	document 8:23
12:13 34:25	committee 16:23		doing 6:18 10:21
card 2:1 30:6,11	communicate 5:18	da 46:18,18,18	13:12 15:17 19:18
cards 44:1	communicates 5:15	data 3:22 6:14 18:10	22:4 37:14 48:17
care 4:1	companies 29:12	database 15:13	dollars 6:24 35:25
careful 31:23	company 29:16	date 27:7	door 48:1
cares 3:25	comparatively 4:3	david 1:19 52:21	dorothy 33:6 37:19
cars 42:15	compare 6:17	day 51:1 52:17	drills 18:21
case 19:10	compared 3:11 4:5	decade 14:23	e
cash 19:3	19:16 43:1	demoted 44:5 46:14	-
cautious 41:5	compliant 41:6	denzil 12:2	e 2:11,11,11
certain 4:18	complying 38:12	department 1:10	ear 43:20 47:2
certainly 25:20	computer 40:20,25	2:5,13 3:19 5:16	earlier 45:19
38:19 42:13	concerned 21:19,20	9:25 29:23 43:4	earn 22:2 25:3,5
certificate 52:2,16	34:6	49:1 50:3 51:2,15	earned 3:23 4:2
certify 52:10	concerning 22:8	52:14	19:11 20:20 23:7,14
change 27:5	concessionaire	depend 17:5	26:24 39:7
charge 2:23 9:4	29:20 38:25	deputy 1:14 2:2 9:4	earning 7:1 19:16
29:12 31:13 36:22	condition 21:10	9:7,11 16:6,7	19:17 21:21,22
chat 41:20	24:4 43:3	desert 8:25	eighty 6:24 23:14
cheaper 39:22	connected 13:10	diego 29:20	elaborate 7:3
checkbook 5:10	conspirator 47:17	difference 21:16,16	elements 40:21
cheryl 43:17 47:2	continue 27:5	different 3:8,21	employed 2:13
chiefs 17:23	continuing 37:10	20:16 22:4	employee 41:12
chitchat 43:12	contract 38:25	difficult 27:4	employees 48:22
clark 9:15	contracts 30:10,15	direct 12:12	enable 35:13
classification 13:4	37:11	directly 3:1,8 9:11	encumbered 37:10
clear 27:11	controller 5:9	13:9 20:14 43:11	ended 23:25
closely 30:21 31:24	controllers 21:18	director 9:4,8,11	enhanced 45:15
coded 8:23	correct 2:14 6:8 9:6	16:7,7 38:7	entered 4:1
coleman 18:24	9:19 13:22 16:4,9	director's 12:17	equipment 42:15
collect 29:13	16:17 22:9,18 23:20	disabled 4:18	era 10:17
collecting 15:19	27:14 28:12 30:2	disclosed 47:7 50:15	escribers 1:20 52:22
36:10	35:17 45:7	discount 4:10,19	estimate 22:1
collection 15:8 30:6	corrected 30:16	discrepancies 23:3	everybody 15:17
30:11 31:9,16 32:21			20:3

[everything's - inventory]

40.16	9 4	42 22 45 12 40 24	1 202
everything's 42:16	floating 8:24	43:22 45:12 49:24	horrendous 20:2
exactly 7:12 8:14	floor 4:13,14	51:20	house 39:22
11:24 38:17 39:17	flow 18:11 19:3	golden 4:19	huh 2:19 9:19,23
45:24 48:2	flows 19:14,15	good 29:5 47:17,21	12:10 43:18
example 19:23	folks 43:16	49:9 50:1	hum 3:4 4:7 5:3,7,11
43:17	forecasted 22:17	gotten 20:9 47:10	5:14 8:10 9:9,16
exceeded 23:21,22	23:18,20 24:7	government 12:24	10:14 11:4,7 13:1
24:6 27:12	forecasts 27:12	governor's 6:20,25	15:6 16:21 18:25
excess 24:10	foregoing 52:11	20:25 21:13 22:17	20:12 26:23 27:23
exec 17:7	four 9:25 41:11,12	23:13,17 26:14,19	28:15 30:13 31:11
executive 16:23	free 4:17	group 17:14 18:5	31:21 35:14,22 38:8
expended 38:21	freeze 37:4	growing 36:9	38:23 39:5
41:23	friend 50:4,6,7	guess 32:21 42:24	i
experts 34:15	front 15:24	47:1,3	idea 21:3 25:4,21
explain 4:24 46:10	fuji 12:9,11 13:9	guys 48:9	28:20 46:5
explained 37:13	fuji's 13:14	h	immediate 9:7
extent 40:10	functioning 41:4	hand 20:24 47:1	impact 30:17
f	fund 20:23 21:10,18	hands 46:25	impression 20:8,9
fairly 13:11	21:19 22:5,7 24:1,4	hanging 23:4	23:10
familiar 13:7 20:10	42:20 43:3	happened 50:14	improper 41:8
27:24	funding 44:21	happening 48:23	including 17:22
far 27:11	funds 6:2 43:8	happy 40:14 44:6	income 4:20
fee 6:24 15:7 30:11	g	hard 48:21 49:6	indiscernible 21:4
31:9,15 47:24	gathered 36:25	harris 18:24 20:10	25:10 26:3 27:7
feel 39:14	general 1:14,16 2:3	50:1,16	28:17 32:1 34:18
feeling 46:13	gesticulated 46:25	heads 9:1	42:9 43:13
fees 15:2,8 21:25	getting 16:13 19:6	heard 23:1 24:9	infer 45:5
23:19 30:12	39:23 41:25		inference 45:15
field 3:14 12:17 30:3	gist 35:15	27:21 32:19 43:8,10 43:12	information 20:7
30:18 40:4	give 8:21 15:17	heidi 52:13	46:2
fields 7:21	18:18	help 25:9	inside 20:4
figure 8:11	given 3:11,23 7:24	helping 15:3	instrumental 14:24
figuring 48:11	19:19 21:21	hey 8:22 9:1 43:24	integrity 50:20,21
finance 5:16 13:7	giving 39:3 40:13	46:17	integrity 30.20,21
32:24 43:4 44:11	giving 39.3 40.13	40.17	
32:24 43:4 44:11	16.0 16	hide 47.12	interest 20.14
financial 1.11 0.2	46:2,16	hide 47:13	interact 20:14
financial 1:11 8:2	go 31:9 33:21 36:23	hiding 47:17	interest 3:20
18:11,12	go 31:9 33:21 36:23 43:23 51:20	hiding 47:17 high 7:1 18:23	interest 3:20 interested 10:17
18:11,12 findings 15:13	go 31:9 33:21 36:23 43:23 51:20 goal 7:2	hiding 47:17 high 7:1 18:23 hint 47:10	interest 3:20 interested 10:17 interpretation 18:1
18:11,12 findings 15:13 fired 50:16	go 31:9 33:21 36:23 43:23 51:20 goal 7:2 goals 4:6 6:19 7:5	hiding 47:17 high 7:1 18:23 hint 47:10 home 40:25	interest 3:20 interested 10:17 interpretation 18:1 interrelated 22:23
18:11,12 findings 15:13 fired 50:16 fires 20:2	go 31:9 33:21 36:23 43:23 51:20 goal 7:2 goals 4:6 6:19 7:5 22:3	hiding 47:17 high 7:1 18:23 hint 47:10 home 40:25 honestly 38:24 47:6	interest 3:20 interested 10:17 interpretation 18:1 interrelated 22:23 22:24
18:11,12 findings 15:13 fired 50:16 fires 20:2 first 4:13,14 15:15	go 31:9 33:21 36:23 43:23 51:20 goal 7:2 goals 4:6 6:19 7:5 22:3 goes 6:15	hiding 47:17 high 7:1 18:23 hint 47:10 home 40:25 honestly 38:24 47:6 49:19	interest 3:20 interested 10:17 interpretation 18:1 interrelated 22:23 22:24 interview 1:1 52:3
18:11,12 findings 15:13 fired 50:16 fires 20:2 first 4:13,14 15:15 34:25 46:1,24	go 31:9 33:21 36:23 43:23 51:20 goal 7:2 goals 4:6 6:19 7:5 22:3 goes 6:15 going 19:7 33:20	hiding 47:17 high 7:1 18:23 hint 47:10 home 40:25 honestly 38:24 47:6 49:19 hope 42:10,11	interest 3:20 interested 10:17 interpretation 18:1 interrelated 22:23 22:24 interview 1:1 52:3 interviewed 1:13
18:11,12 findings 15:13 fired 50:16 fires 20:2 first 4:13,14 15:15	go 31:9 33:21 36:23 43:23 51:20 goal 7:2 goals 4:6 6:19 7:5 22:3 goes 6:15	hiding 47:17 high 7:1 18:23 hint 47:10 home 40:25 honestly 38:24 47:6 49:19	interest 3:20 interested 10:17 interpretation 18:1 interrelated 22:23 22:24 interview 1:1 52:3

[invest - numbers]

invest 42:15	knowing 15:25	machines 15:8 28:2	middle 40:20
investigated 8:20	knowledge 5:20	29:2,6 30:16 31:9	mike 18:24
investigation 1:10	42:25	31:16 36:18,21 39:7	million 6:24 23:15
38:5	knowledgeable	40:9,15 42:15	model 29:19
		maintain 29:2 30:4	
investigator 2:5	16:11		modernize 47:24
involved 24:20 26:2	known 32:21	30:5 31:13 33:23	monday 2:3
26:8 32:3,10 34:12	knows 45:11	maintained 29:22	money 3:23 8:24
41:16 43:11 48:5	l	maintaining 23:2	15:4 24:2 25:11
irregularities 1:11	1 2:11	29:10,24	29:7 31:25 32:7
issue 32:25 41:21,21	leave 8:8	maintains 29:17	33:21 35:11 38:21
issues 19:13 20:11	leaving 8:8	maintenance 35:11	39:7 44:1 47:17
20:11 23:3	lessening 40:3	38:21 42:18	monies 25:24 28:8
it'll 46:17	level 7:3,4,22 17:17	manage 4:9,10,11	41:21 44:10
items 45:9	40:4	4:22 28:3 29:12,21	monitor 3:2 7:16,21
\mathbf{j}	life 8:12	32:12 36:21 39:25	8:19 27:6
jackson 9:22	limited 4:20	managed 29:22	monitoring 8:17
january 4:14	line 13:18	management 10:13	30:20,21 31:5
job 2:15 48:11,18	lines 15:24 30:15	manager 2:18 10:10	monitors 6:4 7:19
justice 2:6 52:14	little 5:1 18:9 36:9	13:17 14:25	32:18
	41:20 45:20	managers 3:10,13	month 3:24 7:24
k	live 51:3	3:14,19,22 7:6,21	months 20:2
keep 29:7 31:13	location 24:25	17:17 18:23	move 24:24
keeps 5:10	logically 23:25	managing 30:19	moved 12:21,21
kept 49:16	long 9:21 10:1 13:24	manny 33:13	moving 24:10
kicking 44:10	40:19 48:22	manuel 31:1	n
kind 2:24 6:14 7:2		marcy 14:16	
15:24 17:16 18:8	look 6:20,22 21:17	mary 1:5 2:10 52:3	name 2:8,8,25
19:18 27:3 38:22	26:16,21,22 49:25	matches 22:14	names 49:4
44:16 46:18	looked 21:17	matter 34:15 39:22	natural 18:1
kinds 20:5,6 30:8	looking 3:21 16:12	39:24	need 9:2 33:8,20
48:3	22:10 23:11 38:25	mattson 2:4	35:10 36:13 37:1
know 3:6,22 4:3	46:19 47:22	mean 17:6 29:8,23	needed 20:17
8:22 10:17 14:16,17	looks 8:19	33:25 35:4 36:16	never 21:11,15,17
15:4 17:9 19:20,21	lopez 31:1 33:14	38:3,4,14,19 42:12	24:9 27:16,18,18,19
19:25 23:6 25:25	34:5	42:14 49:10,23	32:19 43:8,10
26:10,11,14,25 27:4	losing 50:2	meet 4:18	new 1:22,22 13:11
27:11 29:4 31:17,18	lot 2:25 5:1 8:17	meetings 15:10	15:15 38:6 51:1
31:19 32:15 33:2,3	13:3 18:20 27:6	16:24 17:4,7	52:17,17
33:7 34:12 36:10	36:17 39:2 50:10,10	meets 18:5	news 15:4
37:13 38:4,18 39:25	50:18,20,21	mention 41:19	noah 35:3
40:21 42:22 43:16	m	42:21	number 7:5
43:19,22 44:6,14,15	m 1:13 2:2	mentioned 38:6	numbers 15:25
47:5,23 48:1,4,15	ma'am 2:7	met 2:4	16:12,19 19:2 22:1
49:4,11,13,24,25	machine 27:22	michael 2:4 20:10	25:7
50:9,13,14 51:9	32:23	20:16 50:1,16	
30.7,10,1.01.7	32.28	20.10 20.1,10	

[o0o - program]

0	optimal 7:2	12:23 13:2,5,14,18	percentage 29:13
o0o 1:25 52:23	order 29:7 31:13	13:21,23 14:3,7,12	36:4
oa 12:16	originally 30:24	14:19,22 15:3,9,23	perez 9:17,18,20
objective 7:7,9	31:4	16:3,5,10,16,18,22	34:9,10
,	originated 33:20	17:1,3,10,12,15,18	performance 11:6
obviously 16:6 38:19 49:24	ought 8:20	17:21,24 18:3,7,11	11:10,18,21,23
	outside 39:3 40:25	18:15,19,22 19:1,5	person 16:11 18:8
october 1:21 52:18	outsource 39:13	19:12,24 20:8,13,18	18:10 32:18 38:20
office 1:15 4:12 5:5	overlooked 42:2	20:21 21:2,5,10,23	50:2
5:6 6:16 11:16	overspending 39:15	22:6,10,13,16,19,25	personally 19:2
12:18,18 28:24,25	39:16	23:18,21,23 24:3,6	personnel 30:10
officer 33:3 44:24		24:9,14,16,18,22	36:22
45:3	p	25:4,11,15,19,23	pg 17:10,12
officers 8:9	p.m. 2:3	26:1,5,11,15,19,23	phone 30:15
oh 29:5 38:11 45:19	pages 52:11	27:2,9,15,20,24	picture 18:8
49:11 okay 2:12 7:14 8:15	paper 37:16,17 43:7	28:2,5,7,13,16,21,25	place 14:8
10:1 11:25 12:3	48:10 49:4	29:5,9,14,16,23	planned 22:19,22
14:19 17:15,18,21	park 2:21 3:2 4:12	30:1,13,22,25 31:2	planning 11:10,19
19:12 24:14,18	6:10 7:3,4 9:5 10:12 10:15 15:4 16:7	31:4,11,21,25 32:9	11:21 12:22 14:2
25:19 26:1,15 27:20	17:9,10,13,19 28:2	32:13,19 33:5,7,13	17:14 21:25
28:5 29:14 31:2	33:25 34:21 43:8	33:16,19,23 34:2,5	plummet 20:1
32:13,19 35:2,19,21	parking 24:11	34:8,10,13,16,19,22	point 15:14 19:20
36:15 37:12 38:1	parks 1:10 2:13 4:2	35:2,7,10,15,19,21	27:4 35:25 36:11
41:1,19 43:6 45:14	4:25 10:2 20:4	35:23 36:3,6,13,15	37:4
45:18,25 46:8,15,18	34:20 35:11 48:22	37:2,6,12,18,22	policy 4:11 18:6
47:9,20 48:6 50:22	part 4:8 6:7,9,10	38:1,3,9,13,18 39:1	popg 17:8,11
51:23	11:12,13 14:18,24	39:5,9,11,15,18,21	portion 14:20 24:20
old 41:11	16:23 27:16 32:1	40:2,5,8,17,23 41:1	31:7 32:6 39:6
once 12:20	parts 30:3,5	41:9,14,19 42:5,10	position 10:13 13:15
ones 29:21 33:24	pass 4:9,12,17,17,19	42:14,18,21 43:3,6	practice 24:24
operate 38:22 39:8	4:19,20	43:14,18,25 44:9,19	prepares 5:12
operating 29:7 35:5	passes 4:10,10,22	44:23 45:2,8,14,18	previously 43:9
39:8	pat 46:17	45:22,25 46:5,8,15	prior 38:4
operation 3:3 7:18	patterns 20:6	46:20,24 47:4,9,16	probably 10:4 34:14
8:5	patton 1:13 2:1,2,12	47:20 48:6,13,17,24	36:24 37:2
operational 18:6	2:15,19,22 3:4,13	49:2,5,8,11,20,22	problem 28:20
operations 2:21	3:16 4:7,24 5:4,8,12	50:4,8,12,17,22	43:24
6:11 8:4 9:5,12 10:2	5:15,18,23 6:1,6,9	51:6,8,11,13,17,19	problems 40:13
10:12 17:10,13,20	6:12 7:7,10,14,18	pay 27:22 28:2 30:8	process 24:21 26:3,5
33:25	8:1,4,7,11,15 9:3,9	31:20,25 32:4,10,23	26:6
ops 10:15 14:17	9:13,16,20,23 10:1	40:9	processing 30:11
15:4 16:8 17:9	10:6,14,18,21,24	people 4:15 5:2	program 4:9,22
34:20,21	11:1,4,7,12,15,18,22	16:19 18:24 20:13	12:25 28:4 32:12
	11:25 12:3,6,10,14	49:3,9,12 51:2	34:1,4

[programmer - sitting]

programmer 6:22	record 2:9 51:21	revenue 3:2 6:24	see 3:10,20 7:16
programmer 6:23 programs 12:24	record's 27:10	7:11 15:11 19:13,15	8:17,19,25 21:18
		·	, ,
progress 42:22	recorded 1:1	19:22 22:11,11 23:5	23:13 26:14,16,25
promoted 12:18	recording 52:12	26:24 27:17,22	42:22 48:22
properly 37:22,24	recreation 1:11	29:13 37:23 39:13	seeded 23:16
41:25	rectified 42:3	revenues 6:4 15:1,2	seeing 8:24 22:13
proposals 5:13	regret 50:2	20:18,20 24:6,10	48:20
provide 3:9 8:1,17	reimbursement	27:11 32:23 36:6	seen 37:3
8:18	28:10 30:9 32:7,16	right 2:13 5:3,11,17	self 29:9,21,22
provides 5:8	32:22 42:8	5:22,25 6:5 7:12,13	seniors 4:21
prudent 24:24	related 3:1 15:7	9:14 13:2 16:5,16	sense 15:12 49:13
pulse 18:9 19:19	31:24 44:20 45:9	19:24 21:23 22:12	sent 28:9
push 22:1	relation 7:23	35:9 38:15 40:17	separate 11:15 17:1
put 18:17 20:6 22:3	relationship 4:4	45:17,17,21,24 46:7	23:3
26:7 32:7 44:13	relied 21:13 34:14	47:20 48:6 49:14	september 1:7 2:3
putting 51:14	relying 3:24	51:17,20	services 2:18,21,23
q	remaining 50:25,25	road 36:23	5:2 6:3,7 8:8 10:7,9
	remember 10:5 14:7	rocs 7:16 31:7	10:10 12:19 14:25
quality 20:3	14:14,15 33:2	roll 7:5 34:3	30:10 36:22 38:6
question 21:6	replace 41:3	ronnie 9:15	set 6:23,25 7:2 28:19
questioning 21:15	replaced 40:16	rules 41:13,24	28:21 30:9,20,22,23
quite 14:23 20:16	report 3:6 9:3,17	run 29:20 46:9	31:4,6 32:15,16,23
28:16	16:6 21:8,11 25:2	ruth 15:10 18:24	33:8 35:12 36:20
quoted 37:20	25:12 27:17 31:8	19:2	39:23 42:1
r	reported 16:13,15	rutt 1:19 52:21	share 15:3,16 20:7
raise 21:25	20:25 23:12 24:4		sharing 15:13
read 37:16,17,18	26:12 27:13 37:22	S	sheet 49:25
45:16	48:14	sa201210710 1:24	shooting 21:14
reading 45:10 48:10	reporting 5:21	sacramento 1:8 52:8	shower 31:25 32:10
ready 40:15 44:5	20:18,20 24:12 25:5	52:14	shower 31:20 32:4
real 27:10 33:3	reports 3:9 5:9,23	sad 49:1 51:18	showing 15:25 16:2
40:14 43:21 44:6	9:10 15:11 21:18	sales 4:12	16:20
realize 8:22 38:20	23:4 26:9 44:21	san 29:19	shown 23:16
really 3:21 15:15	request 33:20 35:8	saw 20:5,24 21:6,11	side 3:3 8:4,6 12:7
20:1 47:6,11 48:13	require 29:7	21:13 38:9	12:14 13:6 16:15
48:21 49:13 50:1,2	reserve 23:2,4,9	saying 45:19 46:17	17:9 48:2
50:14 51:18	reserves 23:2,4,9	47:18	similar 31:19 32:4
reason 41:25	resolved 40:6	says 6:17,19 19:17	46:20
reasonable 35:8	resolved 40:6 resonate 25:15,18	44:14	simultaneous 21:4
38:19	resonate 25:15,18 resources 4:14 18:2	season 4:21	25:10 26:4 27:7
reasons 40:11 41:3		secret 49:16	
receipt 47:25	respect 50:11,18	secrets 49:16 51:1	28:17 32:1 34:18
receipt 47:23	response 24:23	section 26:8	42:9 43:13
	responsible 29:24	sector 7:22	sit 46:9
reconcile 48:2	retired 13:25		sitting 40:20,25

$[situation \hbox{-} vacations]$

situation 32:5 33:4	strategic 11:10,18	tells 44:13	transfer 13:12,13
36:20	11:21 12:22 14:2	tendency 39:12	transpired 25:22
six 40:21,25	structure 4:25	terms 3:5 6:16 15:24	true 49:15
small 40:1	stuff 2:25 15:7 27:6	16:12 20:23 22:5	try 6:16 24:24 49:12
soon 40:6	subject 34:15	26:22 37:1 41:6	trying 25:9 33:1
sooner 42:3	submitted 13:7	terrible 49:19	34:1 38:14 40:11
sorry 51:16	52:13	testimony 45:11	41:17 47:13,23,24
sort 23:1 37:4	subscribed 52:16	thing 19:18 26:13	49:14 50:23
sound 15:23 24:23	succinctly 27:10	36:19 38:22 41:10	twenty 9:25 41:11
44:20	suggested 43:25	46:10,18 49:14	41:12
source 46:21	suggestion 24:10	things 15:7 18:13,17	two 12:13 20:2
speaking 21:4 25:10	superintendant	18:17 20:5 25:8	46:25
26:4 27:8 28:17	10:11	26:9 30:4,8,15 37:9	type 36:17
32:2 34:18 42:9	supervisor 9:7	41:7,17,23 43:21	
43:13	12:12	44:7,15 45:4 48:3	u
specific 42:25 43:21	suppose 22:22	48:12	u 2:11
44:8	sure 14:15 26:12	think 5:19 10:3 11:3	uh 2:19 9:19,23
specifically 44:20	28:16 32:14,17	11:9 12:13 14:1,9	12:10 43:18
spell 2:8	38:14,15 41:22,23	22:2 40:24 42:13	um 3:4 4:7 5:3,7,11
spend 23:9 24:2	swap 30:3	46:23 47:6,12 48:9	5:14 8:10 9:9,16
spending 22:20,22	switched 11:8,10	49:15,19 50:19	10:14 11:4,7 13:1
37:6	system 3:8 6:15 7:3	thomas 1:13 2:2	15:6 16:21 18:25
spent 13:3	7:25 15:16,21 29:19	thorough 48:11,18	20:12 26:23 27:23
squirreling 25:11,24	31:14	thought 35:5 36:12	28:15 30:13 31:11
ss 52:7	systems 29:3 41:17	thumb 18:9	31:21 35:14,22 38:8
staff 2:17 12:19	47:24	tilghman 35:3	38:23 39:5
13:16 17:8 30:3	t	time 3:11 11:14	unattended 40:12
standpoint 19:8,10	-	14:11 22:25 27:5	understand 4:25 5:4
start 38:24	t 2:11,11	31:15,17 41:2 48:22	understanding
started 10:7,8,9,22	table 44:2	51:21	35:24
11:3 12:16 14:1	tails 51:5	told 20:3 28:8 50:24	understands 19:7
15:15 34:25 46:1	take 6:14 24:22	tom 12:2	undisclosed 43:7
state 1:17 2:8 52:6	talk 18:6 19:13 23:1	tony 9:17,18 34:5,9	44:11
statement 24:4	27:1	34:10	unintentional 25:24
statements 43:1,4	talked 5:1	tools 8:18	unit 7:4,22,22
statistical 18:13	talking 19:11 37:20	totally 38:12	unmaintained 40:9
20:17	44:17 45:8,23 46:6	track 3:7 8:13	upper 17:17
status 6:1	46:10	tracked 22:7	upset 46:13
stay 20:4	taylor 43:17	tracking 8:2 14:24	use 36:18
stickler 25:6	tbas 13:13	15:1 22:11	V
stop 13:24	tech 12:18 ted 9:22	transcribed 1:19	v 2:11
stopped 36:10		52:11	vacation 38:5 49:18
stories 27:21	tell 44:9 49:11,12	transcriber's 52:2	50:23
story 28:7 43:6	telling 45:3	transcription 1:1	vacations 51:10
50:24		_	

[vague - york]

vague 44:16	44:22,25 45:7,10,17	worked 10:11,23
various 6:2 15:7	45:21,24 46:4,7,12	12:1,7,8,12,16
20:16	46:16,22 47:3,5,11	14:17 20:15 50:10
veliquette 1:5 2:10	47:19,22 48:9,15,19	51:4
2:10,14,17,20,24	48:25 49:3,6,9,18	working 10:2 13:6,8
3:5,14,18 4:8 5:3,7	49:21,23 50:6,9,13	14:10 45:1
5:11,14,17,22,25	50:19 51:4,7,9,12	wrong 8:23 9:2
6:5,8,10,13 7:9,12	51:14,18,23 52:3	wrong 6.23 9.2
	, ,	y
7:15,20 8:3,5,10,14	vendor 39:4 40:12 40:14	yeah 2:24 3:18
8:16 9:6,10,14,18		10:18 11:20 12:1,15
9:22,24 10:3,8,16	verardo 12:2	14:6 15:23 16:3,3
10:19,22,25 11:2,5	version 3:25	16:25 17:11 18:3,7
11:8,13,17,20,24	veteran 4:17 41:12	18:12,15 20:15,19
12:1,4,8,11,15,25	veterans 4:17	20:21 21:2 26:15,21
13:3,8,16,20,22,25	viable 24:24	27:2 28:6 29:1 30:1
14:5,9,14,20 15:2,6	victor 2:11	30:25 31:3 33:2,15
15:12 16:1,4,9,14	visitor 2:20,23 6:3	33:17 34:2,9,11,13
16:17,21,25 17:2,5	10:7,9,10 14:25,25	34:16,22,24 35:20
17:11,13,16,19,22	19:2	36:2,14 37:9,15,25
17:25 18:4,10,12,16	volatile 19:21	38:4,11,17,23 39:1
18:20,25 19:4,9,15	W	39:9,18 40:2,7,23
19:25 20:12,15,19	walking 4:15	41:5,9,14 42:4,12
20:22 21:3,9,12,24	want 25:2 38:15	42:17,20 43:14
22:9,12,15,18,21	41:7,11,22,22	48:24 49:2,5,8,18
23:6,19,22,24 24:5	wanted 17:6	49:20,22 50:8,12
24:8,13,15,17,19	ward 12:2	51:6,8,11,13,19
25:1,6,13,17,20,25	way 3:21 7:4 35:12	year 3:11 4:3,3,4
26:2,6,13,17,21,24	42:19 44:7 45:5	6:18 12:13 15:19,20
27:3,14,18,23 28:1	47:15	20:1 21:21 23:15
28:3,6,11,15,18,23	we've 23:1 30:20	26:22 41:11,12
29:1,6,11,15,18,25	40:14 51:4	yearly 17:7
30:2,14,23 31:1,3,6	weather 19:22	years 9:25 10:12,25
31:12,22 32:3,11,14	webb 52:13	13:4 14:1,10 40:22
33:1,6,10,15,17,22	weeks 48:21	40:25 49:14 51:5
33:24 34:3,6,9,11	weird 2:25	york 1:22,22 52:17
34:14,17,21,24 35:3	went 11:6 12:17	52:17
35:9,14,17,20,22	33:11	
36:2,5,7,14,16 37:5	whispering 45:19	
37:8,15,19,24 38:2	46:1	
38:8,11,17,23 39:2	whisperings 46:21	
39:6,10,12,16,19,24	words 26:7	
40:3,7,10,18,24	work 43:16 47:23	
41:2,10,15 42:4,7	48:4 50:7	
42:12,17,20 43:2,5		
43:10,15,19 44:3,12		